## **THE CAREER GUIDANCE IMPERATIVE** Maximizing skilling investments

The emerging gap between existing and required skills leads to significant upskilling needs **to remain relevant**. Work transitions happen more frequently than ever. Losing a job or revisiting a career is a turning point in one's working life and **career guidance helps**.

In order to quantify the impact of career guidance on work transitions, we analyzed existing support mechanisms, with a particular lens on career transition and skilling incentives **in Singapore and France**.

With high pace and frequency of career turning points, the path is not linear. We found that **career guidance can...** 

### ...increase orientation...

of career transition candidates agree that *career coaching practically guides their job transition.* 

<mark>85%</mark>

of those who did not participate in skilling programs *also had not received career guidance.* 

...improve engagement...

> said that *if they had received career guidance*, they *could have made better use of the skilling programs.*

> > made better use of the skilling programs by *receiving career guidance prior to participating*.

# ...and contribute to tangible outcomes.

86%



Those who did not receive career guidance (27%) also *did not achieve employment outcomes (new job or better salary).* 

People who received career counselling *earned \$3,000 to \$7,000 more annually* than the others. (Mathematica, 2018)

### **3 ACTIONS** TO SMOOTHEN WORK TRANSITIONS

### Don't Forget. CREATE AWARENESS!

Implement career orientation framework for all age groups

LHH

### Don't waste. ENGAGE!

Include career coaching as a standard component of up and reskilling programs

#### Don't assume. BOOST OUTCOMES!

Offer career transition programs for the displaced workers as an employability lever

